

DRAFT**RESOLUTION 20xx-xxx****RESOLUTION AUTHORIZING AMENDMENT NO. 6
TO THE AGREEMENT WITH MOZAIK SOLUTIONS
FOR EMERGENCY MANAGEMENT CONSULTING
SERVICES, INCREASING THE MAXIMUM AMOUNT
PAYABLE UNDER THE AGREEMENT BY
\$175,000.00 FROM A TOTAL OF \$689,395.50 TO
\$864,395.50, AND EXTENDING THE AGREEMENT
TERM THROUGH AUGUST 31, 2022**

WHEREAS, the San Diego Unified Port District (District) is a public corporation created by the Legislature in 1962 pursuant to Harbors and Navigation Code Appendix I (Act); and

WHEREAS, Board of Port Commissioners BPC Policy No. 110 establishes a policy governing the processing and administration of public projects, consulting and service agreements, the processing of supplies, materials, and equipment, and grants; and

WHEREAS, in October of 2015, Mozaik Solutions (Mozaik), a certified small, woman and minority-owned business, entered into an agreement with the District through a direct negotiated contract; and

WHEREAS, Mozaik augments the work of the District's Emergency Management Program by delivering professional emergency management consulting services; and

WHEREAS, specifically, Mozaik provides support in achieving the District's goals to have emergency plans, policies, procedures and training in place to allow the District to respond effectively to disasters of any scale or complexity; and

WHEREAS, since 2015, Mozaik has helped the District develop and implement its "Roadmap to Readiness" - a strategic and tactical vision advancing the Port's readiness and resilience capabilities; and

WHEREAS, Mozaik also helped the District develop its "whole port" emergency management strategy based on series of meetings, trainings and exercises, and other events with stakeholders representing all facets of the Port/District; complete a new BPC Policy related to emergencies and disasters (BPC Policy 777), to include leadership succession; develop the BPC-approved Emergency Operations Plan (EOP) and supporting annexes, such as Annex M: Emergency Operations Guide for BPC Members; and conduct a series of training

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exercises and events designed to increase the Port and District's ability to prepare for, respond to and recover from an emergency incident; and

WHEREAS, Mozaik has also served as a conduit to best practices in emergency management and provided consultation on numerous questions related to emergency management at the District as the District has sought to develop and mature its program to meet its statutory requirements and overall resiliency goals; and

WHEREAS, in 2018, Mozaik assisted the District in launching a first-of-its-kind "Resilience Working Group (RWG)" that engages all District stakeholders in the District's emergency management and resilience efforts. The RWG's initial six task forces made significant progress in 2019, which led to enhanced readiness of the whole port; and

WHEREAS, in September 2019 Mozaik also led the District and its "whole-port partners" in a multi-site functional exercise to address the complexity of response to a terrorist attack (ramming/active shooter) in the District's area of operation; and

WHEREAS, work in the year 2020 will build upon the lessons learned from the RWG and the port functional exercise; and

WHEREAS, while significant work remains because of the complexity of emergency response/recovery, the District has greatly advanced its position in the past four (4) years; and

WHEREAS, further, with the support of Mozaik's work and knowledge and stakeholder engagement capabilities, the District is becoming known for its forward leaning approach to "whole-port" readiness; and

WHEREAS, Mozaik's work to date on the District's Emergency Management Program is critical in that it is geared towards building the District's resilience as threats continue to increase for soft targets and industry; and

WHEREAS, in year 2020, in an effort to stay in line with Department of Homeland Security an enhanced focus on soft targets/crowded places will continue - a key concern for the District; and

WHEREAS, the work will build upon the significant lessons learned during exercises conducted in Fall 2019; and

WHEREAS, additional work will be done to advance key planning and coordination concerns as it relates to the District-wide Unified Command and District Emergency Operations Center (EOC) operations and public information and warning multi-jurisdictional coordination; and

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WHEREAS, as a result of lessons learned, updates will be made to the District's EOP, as well as annex development in key areas as determined by the District Emergency Planning Team; and

WHEREAS, because of the complexity of the District, and Mozaik's experience in first identifying the major gaps, and then assisting the District to systematically and strategically advance and mature its whole-port focused emergency management program, Mozaik has a thorough understanding of the District's current emergency management efforts, goals, and the sheer number and breadth of stakeholders involved; and

WHEREAS, this understanding and knowledge has proven to be critical given the complexity of the District, the relative newness of the District's emergency management program, the launch of the RWG initiative, and the continued need for enhanced 'whole-port' understanding among all stakeholders outside the District; and

WHEREAS, this experience represents a significant cost and time savings for the District and in fact, because of Mozaik's knowledge, budgets from previous year's events and work have been reduced as Mozaik is able to leverage past experience and knowledge to implement project tasks more efficiently; and

WHEREAS, Mozaik's efforts and support to the District, led to direct tangible organizational and financial results in 2017 winter storms and the 2018 cyberattack, and others; and

WHEREAS, the emergency management policy, plan, and structure implemented since 2015 have helped to meet these challenges and resulted in increased efficiency, and Federal government reimbursement of expenditures; and

WHEREAS, documentation in the form of Improvement Plans, and other strategic and tactical documentation, have led to the successful procurement of security grant funding to advance port readiness and recovery, to include financial recovery; and

WHEREAS, threat indexes are higher than ever before, and the District is particularly vulnerable to a host of hazards and attacks which underscore the importance of continuing development of a comprehensive emergency management and homeland security program; and

WHEREAS, the work required under this Amendment No. 6 will be covered under a Port Security Grant Program grant awarded to the District on August 2, 2019, which included \$175,000 for Consulting/Contract/Supplies costs to address the planning, training and exercise needs associated with continuing to build and enhance the District's emergency operations capabilities; and

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WHEREAS, the Port Security Grant Program award period of performance is three years; however, it is expected most of this work will be completed in two years or less; and

WHEREAS, District staff recommends that the agreement be extended through August 31, 2022, which is the expiration of the Federal grant award period of performance, and that the maximum amount payable under the agreement be increased by \$175,000.00.

NOW THEREFORE, BE IT RESOLVED that the Board of Port Commissioners of the San Diego Unified Port District, authorizes and directs the District's Executive Director or her designee to enter into Amendment No. 6 to agreement with Mozaik Solutions for emergency management consulting services, increasing the maximum amount payable under the agreement by \$175,000 from \$689,395.50 to new maximum amount payable under the agreement of \$864,395.50, and extending the term of the agreement to August 31, 2022;

APPROVED AS TO FORM AND LEGALITY:
GENERAL COUNSEL

By: Assistant/Deputy

PASSED AND ADOPTED by the Board of Port Commissioners of the San Diego Unified Port District, this 9th day of January 2020, by the following vote: