

AGENDA

Item	Activity
	<i>Meet & Greet – Refreshments</i>
1.	Call to Order / Roll Call / Public Comment on Non-Agenda and Agenda Items
2.	Welcome / Introductions / Opening Remarks
	<i>Breaks to Be Determined by Participants</i>
3.	Adopt Retreat Objectives / Adopt Ground Rules and Facilitation Guidelines / Housekeeping
4.	Celebration Exercise: Reflection from Participants <ul style="list-style-type: none"> Insights and Observations from 2018
5.	Discuss Port FY20 Strategic Plan and Service Review / Overarching Goals / Explore PESTLE <ul style="list-style-type: none"> Present 2019 Milestones for 3 – 5 Key Strategic Projects Questions and Feedback on Port Services Review PESTLE exercise (Political, Economic, Social, Technological, Legal, and Environmental impacts to Port) Q&A and Board Discussion
	<i>Lunch</i>
6.	Financial Overview and FY20 Discussion <ul style="list-style-type: none"> Review FY18 Financial Results Review FY19 Financial Status Review FY19-20-21 Revenue Forecasts Review Cumulative Reserve Balance Identify Current and Future Cost Drivers Provide Early Input on 3 – 4 Specific Matters for FY20 Consider Multi-Year Process for Major Maintenance Q & A and Board Discussion
7.	Discuss Port Leadership Development Training Program and Integration with Board/Commissioner Best Practices <ul style="list-style-type: none"> Presentation of Key Concepts/Values from Charting Your Course Port and Commissioner Communications: Internal (Staff and Board) and External (Agencies and Others) Discuss Desired Character of Port Relationships with Partner Agencies, Regulators, and Stakeholders Thinking Globally, Planning Regionally, Acting Locally Insights and Take-aways
8.	Confirm Assignments, Next Steps and Direction to Staff / Evaluation / Lessons Learned / Closing Exercise
9.	Closing Comments
	<i>Adjourn</i>